

Town of Windham Finance Overview – 3rd Quarter 2018

Revenues • Revenues are tracking within expectation. We made adjustments to the 2018 estimated revenues for purposes of tax rate setting (the tax rate is still pending as of today).

The significant increase in the “Other Licenses and Permits” is mostly driven by a large increase in the Planning Board Fees revenue (\$78,332 through Q3 2018 versus \$37,106 through Q3, 2017).

ACTUAL RESULTS TO DATE - REVENUES VARIANCE ANALYSIS					
AS OF SEPTEMBER 31, 2018					
SOURCES OF REVENUE	Estimated Revenue For 2018 <i>per DRA report</i>	Actual Revenue @ 9/31/18	Actual Revenue @ 9/31/17	Increase (Decrease) 18-17	Percent of FY18 Estimate Received
<u>TAXES</u>					
Yield/Excavation Tax	3,000	2,594	3,310	(716)	86.5%
Interest & Penalties on Taxes	155,000	128,905	158,232	(29,327)	83.2%
Boat Taxes	16,000	15,493	16,022	(529)	96.8%
<u>INTERGOVERNMENTAL REVENUES</u>					
Highway Block Grant	341,224	237,827	232,029	5,798	69.7%
Other State & Fed Grants/EM Grant	0	0	0	-	
Rooms and Meals	742,470	0	0	-	0.0%
<u>LICENSES AND PERMITS</u>					
M V Permit Fees	3,850,000	2,896,589	2,814,011	82,578	75.2%
Building Permits	245,000	211,320	141,744	69,575	86.3%
Other Licenses and Permits	158,650	141,245	95,509	45,736	89.0%
<u>CHARGES FOR SERVICES</u>					
Income from Departments	569,831	454,710	377,464	77,246	79.8%
Cable TV Fees	295,000	223,484	230,119	(6,636)	75.8%
<u>MISCELLANEOUS REVENUES</u>					
Interest on Deposits	22,000	20,736	14,367	6,369	94.3%
Other Miscellaneous Revenues	124,170	96,853	119,311	(22,458)	78.0%
Sale of Town Property	27,001	27,001	129,263	(102,262)	100.0%
<u>OTHER FINANCING SOURCES</u>					
Income from Trust Funds	100,000	0	5	(5)	0.0%
Income from Revenue Funds-Searles	32,500	0	23,608	(23,608)	0.0%
Income from Bond Proceeds	2,000,000	0	850,000	(850,000)	0.0%
Income from Capital Reserve Funds	0	0	0	-	
Income from Other Sources	491,320	11,317	0	11,317	2.3%
TOTAL REVENUES	9,173,166	4,468,073	5,204,996	(736,923)	48.7%
<i>Revenue adjusted for bond proceeds</i>	7,173,166	4,468,073	4,354,996	(736,923)	62.3%

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Budget Expenditures Analysis (see details starting on page 5)

Most line items should be approximately 75% expended, although certain items are paid “up-front” causing line items to exceed 75%. Please note the following:

One-time/Front loaded in the first three quarters of the year:

- 1) Administration: Town Report, Dues and Meetings; Police: Recruitment Expenses; Fire: Accident-Call Men Insurance, Employee Health; Fire: Hazardous Materials Ord., Community Development: Regional Planning, Solid Waste: Dues and Meetings, Debt Service: Long Term Notes.
- 2) IT/Service Agreements and Training, Equipment and software and Equipment maintenance are high due to front loaded costs for the Munis upgrade project and other upfront yearly payments.
- 3) Solid Waste Disposal: Vehicle Equipment reflects the yearly lease payment for the trailer.
- 4) General Assistance: Community Action Program and Health and Human Services: multiple accounts at 100% reflect the front loaded yearly payment.
- 5) Library: Programs and Films and Telephone reflect upfront payments.
- 6) Recreation: Chemical Toilets reflects an upfront payment for the year.
- 7) Cable Television: Service Agreements/Training reflects an upfront payment – we expect to stay within budget.
- 8) Insurance: Workers Compensation and Unemployment Compensation – insurance payments are front loaded, we expect to finish the year within budget.

Seasonal Items:

- 9) Road Maintenance: Highway Overtime and Contracted Services-Winter are at 93.2% and 70.8% respectively due to snow plowing costs. Both are significantly lower than last year – we should have more than enough funds to cover 2018.
- 10) The town usually pays the full yearly health insurance premium contribution in the first 9 months of the calendar year. This year January’s premiums were paid from the special fund to take advantage of a credits due for last year so the numbers are around less than expected. We will make future payments from the budget going forward as usual.

Other Notes:

- 11) Regular salaries for the Town Clerk department are above 75% due to one of the staff members working additional hours to cover for the town clerk being on maternity leave (which lowered the expenses under the Elected Official Fees line) – the combined lines are tracking under budget at 72.6% for the year.
- 12) General Government Buildings: Overtime salaries is at 86%, Searles: Property Maintenance is at 112.4% and Searles: Heat is at 94.9% due to the high use of the Searles Building which requires maintenance overtime to set up/tear down for events at times, and due to higher use and an increase in the cost of propane.
- 13) General Government Buildings: Vehicle Fuel is higher due to increased use of Senior Transport Vehicles – we consider this a positive development since it indicates that we are providing more services to our seniors.
- 14) Payments to Assessing: Contracted Services are made one month ahead as per our contract.
- 15) Legal Services: ZBA Legal Expenses and Union Legal expenses are high due to a heavy case load for ZBA appeals and a union related legal matter.
- 16) Dispatching: Regular Salaries and Overtime Salaries are at 74.4% of the budget combined. The additional expense in Overtime was caused by them being one employee short for a while with matching savings in the Regular salaries line.

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- 17) Community Development: Retirement – Municipal is at 96.3% due to an omission in the budget appropriation where an eligible employee was not included due to a formula error.
- 18) Solid Waste Disposal: Equipment Maintenance is already at 199% of the budgeted amount due to unexpected repairs to the compactor and the single stream electric motor.
- 19) General Assistance: Welfare assistance is at 96.8% of the yearly budget due to high demand.
- 20) Library: Computer Supplies is at 134.3% of budget due to unexpected computer equipment failures that required replacements that were not budgeted for.
- 21) Recreation: Recreational Activities – most activities are complete except Harvest Fest and the Tree Lighting.
- 22) Electricity expenses are high across the board - at 88% of the overall yearly budget due to higher than expected demand due to hot weather and ineffective HVAC systems at the Fire (100.6%) and Police (93.1%) buildings. The Fire HVAC was already replaced and we are planning to replace the Police HVAC soon.
- 23) Police: Regular Salaries and Overtime Salaries are at 69.4% of the budget combined. The additional expense in Overtime was more than matched by savings in the Regular salaries line.
- 24) Police: Computer Supplies/Service is at 122.2% of the budgeted amount due to the unexpected need to purchase additional computer equipment to connect to the state systems.
- 25) Fire: Vehicle Maintenance is at 101.5% of the budgeted amount due to a larger than expected demand for repairs combined with increases in the cost of maintenance.
- 26) Solid Waste: Contracted Services is at 102.7% of the budgeted amount due to increases costs of disposing of recyclable materials.
- 27) Recreation: Regular Salaries are at 83.8% of the budgeted amount due to higher salary expenses during the summer for life guards.
- 28) Capital Outlay Property Trust and Facilities Improvement Trust Use will be allocated as appropriate by the end of 2018 and will both be within the budgeted amounts.

Cash flow / possible Tax Anticipation Note use:

The State of NH only released the public utility valuations this week, causing a delay in setting the tax rates which will in turn delay our tax bills. That may cause the town to run out of cash before the property tax is collected and require us to draw on the Tax Anticipation Note for the first time (the current interest rate would be 5.15%). We are making every effort to avoid those costs – the School District already agreed to delay receipt of some of their scheduled payments and we are looking at other options to help us bridge this cash flow gap.

Special Funds Notes (Summary on page 4):

Special funds activity is tracking within expectations. 11k was expended from the Police and Fire Impact Fee for architectural designs during Q3, the rest of the expenditures consisted of impact fee refunds.

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Special Funds:

	Beginning Balance 12/31/2017	Income	Disbursements	Interest	Finance Balance 9/30/18
Cable TV Trust Fund	336,663.20	22,000.00	21,707.09	740.20	337,696.31
Searles Special Revenue	11,009.86	23,448.16	23,585.62	33.78	10,906.18
Searles Donation Fund	594.33			1.34	595.67
Friends of Searles	365.34			0.80	366.14
Expendable Health Trust	70,202.30	203,419.20	109,401.87	152.02	164,371.65
Cemetery Operation Fund	117,542.25	3,400.00		267.73	121,209.98
Conservation Land Trust	88,797.06	287,270.48	23,352.88	661.15	353,375.81
Road Bond Fund	9,312.31			18.50	9,330.81
Law Enforcement Fund	977.13			2.19	979.32
Recreation-Lacrosse	(0.00)				(0.00)
Recreation-Programs	8,724.83	51,679.84	51,263.04	17.63	9,159.26
Griffin Park Passive Recreation	11,671.74		11,674.14	2.40	0.00
Conservation Special	2,173.56			4.87	2,178.43
Police Public Safety Revolve Fd	77,693.55	129,231.50	126,750.23	219.83	80,394.65
Fire Public Safety Revolve Fd	33,625.56	11,957.99	15,266.71	79.52	30,396.36
Police Fed Asset Forfeiture	0.00				0.00
Subdivision Fees	65,672.58	47,421.33	45,845.58	151.05	67,399.38
Rte 28 Emergency Fund	11,342.01			25.46	11,367.47
Rail to Trail Fund	101.04			0.23	101.27
Fire Cistern Special Rev Fund	502.12			1.13	503.25
Forest Maintenance Fund	55,805.50		1,165.00	123.85	54,764.35
Police Impact Fee	120,402.70	24,261.00	7,128.94	247.28	137,782.04
Fire Impact Fee	214,981.94	44,015.00	17,797.31	443.53	241,643.16
School Impact Fees (Separate)	455,179.20	172,861.90	322,560.00	920.39	306,401.49
Total	1,693,340.11	1,020,966.40	777,498.41	4,114.88	1,940,922.98

ORG	OBJ	ACCOUNT DESCRIPTION	ORIGINAL APPROP	REVISED BUDGET	YTD EXPENDED	AVAIL. BUDGET	% used Budget
<u>11001 TOWN OFFICERS SALARIES</u>							
11001	51210	TREASURER SALARY	2,250	2,250	-	2,250	0.00%
11001	51215	DEPUTY TREASURER SALARY	500	500	-	500	0.00%
11001	51220	TRUSTEE/TRUST FNDS SALARY	350	350	-	350	0.00%
11001	51740	SOCIAL SECURITY	190	190	-	190	0.00%
11001	51830	MEDICARE	40	40	-	40	0.00%
			3,330	3,330	-	3,330	0.00%
<u>11002 ADMINISTRATION</u>							
11002	51100	REGULAR SALARIES	349,180	349,180	244,935	104,245	70.15%
11002	51350	OVERTIME SALARIES	0	0	1,591	-1,591	N/A
11002	51700	RETIREMENT - MUNICIPAL	36,585	36,585	25,142	11,443	68.72%
11002	51730	SUPPLEMENTAL RETIREMENT	15,410	15,410	10,334	5,076	67.06%
11002	51740	SOCIAL SECURITY	2,340	2,340	1,565	775	66.86%
11002	51800	GROUP INSURANCE - HEALTH (see Note 10)	69,220	69,220	60,421	8,799	87.29%
11002	51810	GROUP INSURANCE - LIFE & DIS	4,280	4,280	3,663	618	85.57%
11002	51820	GROUP INSURANCE - DENTAL	5,965	5,965	3,937	2,028	66.00%
11002	51830	MEDICARE	5,180	5,180	3,419	1,761	66.00%
11002	52100	TOWN AUDIT	15,320	15,320	10,380	4,941	67.75%
11002	52120	TOWN REPORTS (see Note 1)	5,000	5,000	4,684	316	93.67%
11002	52862	CONTRACTED SERVICES	102,500	102,500	52,215	50,285	50.94%
11002	53100	OFFICE SUPPLIES	2,500	2,500	1,223	1,277	48.90%
11002	53120	COMPUTER SUPPLIES	3,500	3,500	2,341	1,159	66.89%
11002	53195	MILEAGE	175	175	-	175	0.00%
11002	53200	POSTAGE	18,780	18,780	12,300	6,480	65.50%
11002	53210	POSTAGE MACHINE	3,170	3,170	2,000	1,170	63.10%
11002	53500	LEGAL ADS	2,500	2,500	870	1,630	34.82%
11002	53520	REGISTRY OF DEEDS	0	0	-	0	N/A
11002	54160	EQUIPMENT	500	500	300	200	60.00%
11002	54210	EQUIPMENT MAINTENANCE	2,780	2,780	415	2,365	14.93%
11002	55230	DUES AND MEETINGS (see Note 1)	18,250	18,250	15,732	2,518	86.20%
11002	55350	RECRUITMENT EXPENSES	0	0	693	-693	N/A
11002	55500	COMMITTEE EXPENSES	5,400	5,400	158	5,243	2.92%
11002	55600	MISCELLANEOUS EXPENSES	3,500	3,500	1,578	1,922	45.09%
11002	55670	STORMWATER COMPLIANCE	22,500	22,500	-	22,500	0.00%
11002	55675	EMPLOYEE HEALTH	590	590	303	287	51.36%
11002	59100	TELEPHONE	9,910	9,910	5,993	3,917	60.47%
11002	59200	ELECTRICITY (see Note 22)	2,870	2,870	2,234	636	77.84%
11002	59300	HEAT	1,630	1,630	1,056	574	64.81%
			709,535	709,535	469,480	240,055	66.17%
<u>11003 TOWN CLERK</u>							
11003	51100	REGULAR SALARIES (see Note 11)	114,670	114,670	95,748	18,922	83.50%
11003	51250	ELECTED OFFICIAL FEES (see Note 11)	83,230	83,230	47,938	35,292	57.60%
11003	51700	RETIREMENT - MUNICIPAL	19,410	19,410	13,951	5,459	71.88%
11003	51730	SUPPLEMENTAL RETIREMENT	9,960	9,960	5,786	4,174	58.10%
11003	51740	SOCIAL SECURITY	1,670	1,670	1,308	362	78.32%
11003	51800	GROUP INSURANCE - HEALTH (see Note 10)	35,410	35,410	30,369	5,041	85.77%
11003	51810	GROUP INSURANCE - LIFE & DIS	2,890	2,890	2,184	706	75.58%
11003	51820	GROUP INSURANCE - DENTAL	3,580	3,580	2,683	897	74.95%
11003	51830	MEDICARE	2,870	2,870	2,074	797	72.25%
11003	52862	CONTRACTED SERVICES	6,200	6,200	-	6,200	0.00%
11003	53100	OFFICE SUPPLIES	4,530	4,530	1,109	3,421	24.47%
11003	53120	COMPUTER SUPP / SERVICE	2,700	2,700	1,490	1,210	55.18%
11003	54110	OFFICE EQUIPMENT	2,190	2,190	1,191	999	54.39%
11003	55130	DOG LICENSE FEES	0	0	6,632	-6,632	N/A
11003	55230	DUES AND MEETINGS	1,620	1,620	942	678	58.15%
11003	55350	RECRUITMENT EXPENSES	0	0	38	-38	N/A
11003	55650	PRESERVATION OF RECORDS	3,430	3,430	729	2,701	21.25%
			294,360	294,360	214,172	80,188	72.76%
<u>11004 TAX COLLECTOR</u>							
11004	51100	REGULAR SALARIES	107,700	107,700	77,342	30,358	71.81%
11004	51700	RETIREMENT - MUNICIPAL	7,850	7,850	5,733	2,117	73.03%
11004	51730	SUPPLEMENTAL RETIREMENT	5,300	5,300	3,867	1,433	72.97%
11004	51740	SOCIAL SECURITY	2,400	2,400	1,672	728	69.65%
11004	51800	GROUP INSURANCE - HEALTH (see Note 10)	7,370	7,370	6,547	823	88.83%
11004	51810	GROUP INSURANCE - LIFE & DIS	1,180	1,180	883	297	74.82%
11004	51820	GROUP INSURANCE - DENTAL	500	500	372	128	74.34%
11004	51830	MEDICARE	1,560	1,560	1,096	464	70.23%
11004	52250	TITLE SEARCHES	2,500	2,500	1,234	1,266	49.36%

11004	53100	OFFICE SUPPLIES	700	700	158	542	22.57%
11004	53120	COMPUTER SUPP / SERVICE	8,220	8,220	3,660	4,560	44.53%
11004	53520	REGISTRY OF DEEDS	1,000	1,000	441	559	44.10%
11004	55230	DUES AND MEETINGS	1,000	1,000	653	347	65.26%
			147,280	147,280	103,657	43,623	70.38%
<u>11005 ELECTIONS</u>							
11005	51100	REGULAR SALARIES	2,120	2,120	-	2,120	0.00%
11005	51200	ELECT. OFFICIALS SALARIES	10,280	10,280	3,688	6,593	35.87%
11005	51300	BALLOT CLERK FEES	5,470	5,470	2,610	2,861	47.71%
11005	51740	SOCIAL SECURITY	1,070	1,070	229	841	21.37%
11005	51830	MEDICARE	260	260	54	206	20.58%
11005	53300	VOTER CHECKLISTS	1,000	1,000	-	1,000	0.00%
11005	53320	BALLOTS	14,000	14,000	7,494	6,506	53.53%
11005	54160	EQUIPMENT	600	600	25	575	4.17%
11005	54210	EQUIPMENT MAINTENANCE	1,200	1,200	675	525	56.25%
11005	55600	MISCELLANEOUS EXPENSES	300	300	242	58	80.67%
			36,300	36,300	15,016	21,285	41.37%
<u>11006 CEMETERY</u>							
11006	52210	GROUNDSKEEPING	28,000	34,200	20,500	13,700	59.94%
11006	53100	OFFICE SUPPLIES	200	200	97	103	48.60%
11006	53140	PROPERTY MAINTENANCE	11,000	11,000	3,095	7,905	28.13%
11006	53815	PATRIOTIC PURPOSES	1,750	1,750	990	760	56.57%
11006	55600	MISCELLANEOUS EXPENSES	100	100	-	100	0.00%
11006	59200	ELECTRICITY (see Note 22)	400	400	364	36	91.09%
			41,450	47,650	25,046	22,604	52.56%
<u>11007 GENERAL GOVT BUILDINGS</u>							
11007	51100	REGULAR SALARIES	43,060	43,060	31,580	11,480	73.34%
11007	51350	OVERTIME SALARIES (see Note 12)	2,340	2,340	2,012	328	85.96%
11007	51700	RETIREMENT - MUNICIPAL	5,170	5,170	3,946	1,224	76.33%
11007	51730	SUPPLEMENTAL RETIREMENT	2,270	2,270	2,044	226	90.05%
11007	51740	SOCIAL SECURITY	0	0	-	0	N/A
11007	51800	GROUP INSURANCE - HEALTH (see Note 10)	8,000	8,000	6,003	1,997	75.04%
11007	51810	GROUP INSURANCE - LIFE & DIS	745	745	555	190	74.54%
11007	51820	GROUP INSURANCE - DENTAL	1,670	1,670	1,254	416	75.07%
11007	51830	MEDICARE	660	660	593	67	89.82%
11007	52210	GROUNDSKEEPING	145,110	145,110	96,668	48,442	66.62%
11007	52862	CONTRACTED SERVICES	128,250	128,250	101,372	26,878	79.04%
11007	53140	PROPERTY MAINTENANCE	38,500	38,500	25,261	13,239	65.61%
11007	53190	CLOTHING ALLOWANCE	400	400	200	200	50.00%
11007	53195	MILEAGE	100	100	-	100	0.00%
11007	54100	VEHICLE EQUIPMENT	0	0	-	0	N/A
11007	54160	EQUIPMENT	2,250	2,250	111	2,140	4.91%
11007	54180	VEHICLE FUEL (see Note 13)	2,760	2,760	2,750	10	99.65%
11007	54200	VEHICLE MAINTENANCE	5,000	5,000	2,706	2,294	54.11%
11007	54210	EQUIPMENT MAINTENANCE	12,190	12,190	9,551	2,639	78.35%
11007	59100	TELEPHONE	0	0	-	0	N/A
11007	59200	ELECTRICITY (see Note 22)	12,940	12,940	11,448	1,492	88.47%
11007	59300	HEAT	5,890	5,890	4,392	1,498	74.56%
			417,305	417,305	302,445	114,860	72.48%
<u>11008 ASSESSING</u>							
11008	51100	REGULAR SALARIES	46,240	46,240	33,732	12,508	72.95%
11008	51700	RETIREMENT - MUNICIPAL	5,260	5,260	3,839	1,421	72.98%
11008	51730	SUPPLEMENTAL RETIREMENT	2,310	2,310	1,687	623	73.01%
11008	51800	GROUP INSURANCE - HEALTH (see Note 10)	24,670	24,670	21,930	2,740	88.89%
11008	51810	GROUP INSURANCE - LIFE & DIS	800	800	595	205	74.40%
11008	51820	GROUP INSURANCE - DENTAL	1,670	1,670	1,254	416	75.07%
11008	51830	MEDICARE	670	670	402	268	60.01%
11008	52862	CONTRACTED SERVICES (see Note 14)	102,160	102,160	83,270	18,890	81.51%
11008	53100	OFFICE SUPPLIES	800	800	305	495	38.14%
11008	53120	COMPUTER SUPP / SERVICE	1,500	1,500	822	678	54.77%
11008	53180	TRAINING	1,500	1,500	375	1,125	25.00%
11008	53195	MILEAGE	300	300	17	284	5.50%
11008	53520	REGISTRY OF DEEDS	1,000	1,000	105	895	10.50%
11008	54160	EQUIPMENT	250	250	-	250	0.00%
11008	55230	DUES AND MEETINGS	660	660	275	385	41.67%
11008	59100	TELEPHONE	0	0	-	0	N/A
			189,790	189,790	148,606	41,184	78.30%
<u>INFORMATION TECHNOLOGY</u>							
11009	51100	REGULAR SALARIES	95,960	95,960	67,527	28,433	70.37%
11009	51700	RETIREMENT - MUNICIPAL	10,520	10,520	7,684	2,836	73.05%
11009	51730	SUPPLEMENTAL RETIREMENT	4,620	4,620	3,676	944	79.58%

11009	51800	GROUP INSURANCE - HEALTH (see Note 10)	8,000	8,000	6,003	1,997	75.04%
11009	51810	GROUP INSURANCE - LIFE & DIS	1,560	1,560	1,169	391	74.95%
11009	51820	GROUP INSURANCE - DENTAL	1,670	1,670	1,254	416	75.07%
11009	51830	MEDICARE	1,390	1,390	1,066	324	76.71%
11009	53125	SERVICE AGREEMENTS / TRAINING (see Note 2)	91,180	91,180	89,144	2,036	97.77%
11009	54125	EQUIPMENT AND SOFTWARE (see Note 2)	27,690	27,690	28,030	-340	101.23%
11009	54210	EQUIPMENT MAINTENANCE (see Note 2)	2,250	2,250	2,704	-454	120.19%
11009	55510	GIS EXPENSES	7,500	7,500	1,750	5,750	23.33%
11009	55600	MISCELLANEOUS EXPENSES	0	0	143	-143	N/A
11009	59100	TELEPHONE	580	580	521	59	89.88%
			252,920	252,920	210,673	42,247	83.30%
		<u>11010 TOWN MUSEUM</u>					
11010	54160	EQUIPMENT	5,000	5,000	604	4,396	12.09%
			5,000	5,000	604	4,396	12.09%
		<u>11011 SEARLES BUILDING</u>					
11011	51100	REGULAR SALARIES	0	0	-	0	N/A
11011	51740	SOCIAL SECURITY	0	0	-	0	N/A
11011	51830	MEDICARE	0	0	-	0	N/A
11011	53140	PROPERTY MAINTENANCE (see Note 10)	1,000	1,000	1,124	-124	112.40%
11011	55600	MISCELLANEOUS EXPENSES	0	0	55	-55	N/A
11011	59100	TELEPHONE	380	380	448	-68	117.95%
11011	59200	ELECTRICITY (see Note 22)	3,290	3,290	2,777	513	84.41%
11011	59300	HEAT (see Note 12)	3,840	3,840	3,643	197	94.87%
			8,510	8,510	8,047	463	94.56%
		<u>11012 LEGAL SERVICES</u>					
11012	52400	OTHER LAW FIRMS	43,400	43,400	30,859	12,541	71.10%
11012	52440	UNION LEGAL EXPENSES (see Note 15)	1,500	1,500	2,947	-1,447	196.46%
11012	52450	ZBA LEGAL EXPENSES (see Note 15)	5,000	5,000	12,135	-7,135	242.71%
11012	55600	MISCELLANEOUS EXPENSES	500	500	17	484	3.30%
			50,400	50,400	45,958	4,442	91.19%
		<u>11013 CONTRACTED FIRE SERVICE</u>					
11013	51125	REGULAR CONTRACTED	0	0	-	0	N/A
11013	51710	RETIREMENT - FIRE	0	0	-	0	N/A
11013	51830	MEDICARE	0	0	-	0	N/A
			0	0	-	0	N/A
		<u>11014 CONTRACTED POLICE SERVI</u>					
11014	51125	REGULAR CONTRACTED	5	5	-	5	0.00%
11014	51720	RETIREMENT - POLICE	0	0	-	0	N/A
11014	51830	MEDICARE	0	0	-	0	N/A
			5	5	-	5	0.00%
		<u>11015 POLICE</u>					
11015	51100	REGULAR SALARIES (see Note 23)	1,630,830	1,630,830	1,106,689	524,141	67.86%
11015	51350	OVERTIME SALARIES (see Note 23)	162,610	162,610	137,856	24,754	84.78%
11015	51400	HOLIDAY SALARIES	69,850	69,850	40,576	29,274	58.09%
11015	51700	RETIREMENT - MUNICIPAL	19,530	19,530	14,362	5,168	73.54%
11015	51720	RETIREMENT - POLICE	502,080	502,080	350,042	152,038	69.72%
11015	51730	SUPPLEMENTAL RETIREMENT	9,680	9,680	6,629	3,051	68.48%
11015	51740	SOCIAL SECURITY	1,000	1,000	922	78	92.18%
11015	51800	GROUP INSURANCE - HEALTH (see Note 10)	350,020	350,020	289,847	60,173	82.81%
11015	51810	GROUP INSURANCE - LIFE & DIS	26,170	26,170	18,723	7,447	71.55%
11015	51820	GROUP INSURANCE - DENTAL	24,670	24,670	17,449	7,221	70.73%
11015	51830	MEDICARE	28,310	28,310	18,918	9,392	66.82%
11015	53100	OFFICE SUPPLIES	2,500	2,500	1,498	1,002	59.94%
11015	53120	COMPUTER SUPP / SERVICE (see Note 24)	3,660	3,660	4,475	-815	
11015	53140	PROPERTY MAINTENANCE	16,060	16,060	7,467	8,593	46.49%
11015	53170	INVESTIGATIONS	4,300	4,300	3,595	705	83.60%
11015	53180	TRAINING	54,060	54,060	49,656	4,404	91.85%
11015	53185	FIREARMS TRAINING AMMO.	34,300	34,300	28,137	6,163	82.03%
11015	53190	CLOTHING ALLOWANCE	18,380	18,380	7,325	11,055	39.85%
11015	54100	VEHICLE EQUIPMENT	89,310	89,310	66,821	22,489	74.82%
11015	54160	EQUIPMENT	32,480	32,480	10,344	22,136	31.85%
11015	54180	VEHICLE FUEL	45,850	45,850	25,801	20,049	56.27%
11015	54200	VEHICLE MAINTENANCE	22,460	22,460	5,793	16,667	25.79%
11015	54210	EQUIPMENT MAINTENANCE	13,330	13,330	5,412	7,918	40.60%
11015	54230	RADIO/COMMUNICATION MAINT	30,540	30,540	16,386	14,154	53.66%

11315	55330 SAFETY DIVISION	2,000	2,000	709	1,291	35.44%
11315	55350 RECRUITMENT EXPENSES (see Note 1)	2,960	2,960	5,572	-2,612	188.25%
11315	55600 MISCELLANEOUS EXPENSES	630	630	152	478	24.10%
11315	55675 EMPLOYEE HEALTH	350	350	-	350	0.00%
11315	59100 TELEPHONE	13,130	13,130	5,334	7,796	40.63%
11315	59200 ELECTRICITY (see Note 22)	17,730	17,730	16,512	1,218	93.13%
11315	59300 HEAT	4,570	4,570	3,349	1,221	73.28%
		3,233,350	3,233,350	2,266,351	966,999	70.09%

11316 DISPATCHING

11316	51100 REGULAR SALARIES (see Note 16)	187,720	187,720	134,727	52,993	71.77%
11316	51350 OVERTIME SALARIES (see Note 16)	22,010	22,010	21,412	598	97.29%
11316	51400 HOLIDAY SALARIES	16,820	16,820	7,028	9,792	41.78%
11316	51500 EXTRA SHIFT SALARIES	24,810	24,810	17,595	7,215	70.92%
11316	51700 RETIREMENT - MUNICIPAL	25,980	25,980	18,508	7,472	71.24%
11316	51730 SUPPLEMENTAL RETIREMENT	8,890	8,890	8,687	203	97.72%
11316	51740 SOCIAL SECURITY	1,600	1,600	1,213	387	75.79%
11316	51800 GROUP INSURANCE - HEALTH (see Note 10)	61,220	61,220	37,002	24,218	60.44%
11316	51810 GROUP INSURANCE - LIFE & DIS	3,010	3,010	2,249	761	74.72%
11316	51820 GROUP INSURANCE - DENTAL	2,900	2,900	1,420	1,480	48.97%
11316	51830 MEDICARE	3,680	3,680	2,646	1,034	71.89%
11316	52862 CONTRACTED SERVICES	107,150	107,150	52,270	54,881	48.78%
11316	53180 TRAINING	4,860	4,860	1,672	3,188	34.39%
11316	53190 CLOTHING ALLOWANCE	2,100	2,100	1,020	1,080	48.57%
11316	54160 EQUIPMENT	1,400	1,400	105	1,295	7.50%
11316	55350 RECRUITMENT EXPENSES	0	0	130	-130	N/A
11316	59100 TELEPHONE	960	960	1,350	-390	140.62%
		475,110	475,110	309,032	166,078	65.04%

11317 FIRE

11317	51100 REGULAR SALARIES	1,623,670	1,623,670	1,135,272	488,398	69.92%
11317	51350 OVERTIME SALARIES	336,770	336,770	210,890	125,880	62.62%
11317	51400 HOLIDAY SALARIES	68,460	68,460	31,204	37,256	45.58%
11317	51550 CALL MAN SALARIES	5,000	5,000	1,490	3,510	29.79%
11317	51700 RETIREMENT - MUNICIPAL	4,670	4,670	3,391	1,279	72.61%
11317	51710 RETIREMENT - FIRE	642,860	642,860	438,314	204,546	68.18%
11317	51730 SUPPLEMENTAL RETIREMENT	2,180	2,180	1,715	465	78.66%
11317	51740 SOCIAL SECURITY	310	310	116	194	37.28%
11317	51800 GROUP INSURANCE - HEALTH (see Note 10)	358,940	358,940	250,883	108,057	69.90%
11317	51810 GROUP INSURANCE - LIFE & DIS	25,430	25,430	18,543	6,887	72.92%
11317	51820 GROUP INSURANCE - DENTAL	31,320	31,320	21,154	10,166	67.54%
11317	51830 MEDICARE	28,870	28,870	19,350	9,520	67.02%
11317	51890 ACCIDENT - CALL MEN INSURANCE (see Note 1)	960	960	953	7	99.27%
11317	53140 PROPERTY MAINTENANCE	17,460	17,460	13,207	4,253	75.64%
11317	53180 TRAINING	45,910	45,910	26,560	19,350	57.85%
11317	53190 CLOTHING ALLOWANCE	15,600	15,600	9,070	6,530	58.14%
11317	53700 PREVENTION/INVESTIGATION	5,000	5,000	44	4,956	0.87%
11317	53900 AMBULANCE OPERATION	23,520	23,520	21,482	2,038	91.34%
11317	54100 VEHICLE EQUIPMENT	0	0	-	0	N/A
11317	54110 OFFICE EQUIPMENT	2,500	2,500	1,562	938	62.47%
11317	54120 FIRE EQUIPMENT	24,450	24,450	19,855	4,595	81.21%
11317	54180 VEHICLE FUEL	24,150	24,150	20,986	3,164	86.90%
11317	54200 VEHICLE MAINTENANCE (see Note 25)	36,380	36,380	36,945	-565	101.55%
11317	54210 EQUIPMENT MAINTENANCE	7,000	7,000	6,774	226	96.77%
11317	54220 HYDRANT/WATER SUP. MAINT.	2,500	2,500	1,727	773	69.08%
11317	54230 RADIO/COMMUNICATION MAINT	16,160	16,160	8,414	7,746	52.07%
11317	55230 DUES AND MEETINGS	1,420	1,420	885	535	62.33%
11317	55600 MISCELLANEOUS EXPENSES	2,500	2,500	1,267	1,233	50.67%
11317	55675 EMPLOYEE HEALTH (see Note 1)	3,400	3,400	3,004	396	88.35%
11317	58313 HAZARDOUS MATERIALS ORD. (see Note 1)	9,735	9,735	9,214	521	94.64%
11317	59100 TELEPHONE	5,000	5,000	4,064	936	81.27%
11317	59200 ELECTRICITY (see Note 22)	22,090	22,090	22,211	-121	100.55%
11317	59300 HEAT	10,780	10,780	7,722	3,058	71.64%
		3,404,995	3,404,995	2,348,266	1,056,729	68.97%

11318 EMERGENCY MANAGEMENT

11318	51740 SOCIAL SECURITY	60	60	-	60	0.00%
11318	51830 MEDICARE	10	10	-	10	0.00%
11318	53405 EMERGENCY OPERATIONS CENTER EX	6,710	6,710	3,090	3,620	46.05%

11318	53406	FIELD EXPENSES	750	750	-	750	0.00%
11318	53407	SHELTER EXPENSES	500	500	-	500	0.00%
11318	53408	ADMINISTRATIVE EXPENSES	2,640	2,640	1,261	1,379	47.76%
			10,670	10,670	4,351	6,319	40.77%

11319 COMMUNITY DEVELOPMENT

11319	51100	REGULAR SALARIES	368,030	368,030	242,308	125,722	65.84%
11319	51350	OVERTIME SALARIES	1,110	1,110	330	780	29.74%
11319	51700	RETIREMENT - MUNICIPAL (see Note 17)	23,760	23,760	22,884	876	96.31%
11319	51730	SUPPLEMENTAL RETIREMENT	14,910	14,910	8,629	6,281	57.88%
11319	51740	SOCIAL SECURITY	5,470	5,470	2,576	2,894	47.09%
11319	51800	GROUP INSURANCE - HEALTH (see Note 10)	46,670	46,670	38,436	8,234	82.36%
11319	51810	GROUP INSURANCE - LIFE & DIS	4,760	4,760	3,539	1,221	74.35%
11319	51820	GROUP INSURANCE - DENTAL	5,970	5,970	4,476	1,494	74.97%
11319	51830	MEDICARE	5,350	5,350	3,660	1,690	68.41%
11319	52300	REGIONAL PLANNING (see Note 1)	9,700	9,700	9,672	28	99.71%
11319	52862	CONTRACTED SERVICES	0	0	2,328	-2,328	N/A
11319	53100	OFFICE SUPPLIES	2,500	2,500	2,995	-495	119.81%
11319	53140	PROPERTY MAINTENANCE	500	500	561	-61	112.10%
11319	53180	TRAINING	4,000	4,000	2,736	1,264	68.39%
11319	53190	CLOTHING ALLOWANCE	400	400	100	300	24.94%
11319	53500	LEGAL ADS	4,000	4,000	3,285	715	82.13%
11319	54110	OFFICE EQUIPMENT	2,500	2,500	2,115	385	84.61%
11319	54180	VEHICLE FUEL	1,710	1,710	1,243	467	72.68%
11319	55350	RECRUITMENT EXPENSES	0	0	961	-961	N/A
11319	55500	COMMITTEE EXPENSES	8,500	8,500	1,223	7,277	14.39%
11319	55675	EMPLOYEE HEALTH	100	100	-	100	0.00%
11319	59100	TELEPHONE	3,720	3,720	1,260	2,460	33.87%
11319	59200	ELECTRICITY (see Note 22)	5,270	5,270	4,225	1,045	80.18%
11319	59300	HEAT	3,320	3,320	1,571	1,749	47.32%
			522,250	522,250	361,113	161,137	69.15%
							N/A

11620 ROAD MAINTENANCE

11620	51100	REGULAR SALARIES	179,640	179,640	123,208	56,432	68.59%
11620	51350	OVERTIME SALARIES (see Note 9)	8,450	8,450	7,875	575	93.20%
11620	51700	RETIREMENT - MUNICIPAL	18,040	18,040	12,875	5,165	71.37%
11620	51730	SUPPLEMENTAL RETIREMENT	9,390	9,390	5,686	3,704	60.56%
11620	51740	SOCIAL SECURITY	2,390	2,390	2,119	271	88.66%
11620	51800	GROUP INSURANCE - HEALTH (see Note 10)	36,550	36,550	32,489	4,061	88.89%
11620	51810	GROUP INSURANCE - LIFE & DIS	2,430	2,430	1,816	614	74.75%
11620	51820	GROUP INSURANCE - DENTAL	1,910	1,910	1,430	480	74.85%
11620	51830	MEDICARE	2,730	2,730	2,008	722	73.57%
11620	52860	CONTRACTED SERVICES (SUM)	545,880	691,680	224,161	467,519	32.41%
11620	52861	CONTRACTED SERVICES (WIN) (see Note 9)	213,500	213,500	151,081	62,419	70.76%
11620	52865	MATERIALS	100,630	100,630	35,189	65,441	34.97%
11620	53140	PROPERTY MAINTENANCE	3,500	3,500	251	3,249	7.16%
11620	53190	CLOTHING ALLOWANCE	1,200	1,200	400	800	33.33%
11620	54100	VEHICLE EQUIPMENT	3,500	3,500	2,124	1,376	60.68%
11620	54160	EQUIPMENT	6,000	6,000	826	5,174	13.77%
11620	54180	VEHICLE FUEL	19,120	19,120	13,351	5,769	69.83%
11620	54200	VEHICLE MAINTENANCE	15,000	15,000	12,865	2,135	85.77%
11620	55230	DUES AND MEETINGS	100	100	25	75	25.00%
11620	55350	RECRUITMENT EXPENSES	0	0	173	-173	N/A
11620	55600	MISCELLANEOUS EXPENSES	0	0	73	-73	N/A
11620	59100	TELEPHONE	2,410	2,410	2,041	369	84.69%
11620	59200	ELECTRICITY (see Note 22)	1,920	1,920	1,652	268	86.02%
11620	59300	HEAT	3,130	3,130	1,856	1,274	59.30%
			1,177,420	1,323,220	635,574	687,646	48.03%
							N/A

11621 STREET LIGHTS

11621	52800	OPER. EXP. GRANITE ST.	4,500	4,500	3,074	1,426	68.32%
11621	52810	OPER. EXP. PUBLIC SERV.	14,390	14,390	9,977	4,414	69.33%
11621	52820	INSTALLATIONS	0	0	-	0	N/A
			18,890	18,890	13,051	5,839	69.09%

11830 SOLID WASTE DISPOSAL

11830	51100	REGULAR SALARIES	213,100	213,100	135,832	77,268	63.74%
11830	51350	OVERTIME SALARIES	3,940	3,940	-	3,940	0.00%
11830	51400	HOLIDAY SALARIES	1,700	1,700	819	881	48.17%
11830	51700	RETIREMENT - MUNICIPAL	14,470	14,470	7,518	6,952	51.96%
11830	51730	SUPPLEMENTAL RETIREMENT	8,010	8,010	4,930	3,080	61.55%

11830	51740	SOCIAL SECURITY	5,640	5,640	2,409	3,231	42.72%
11830	51800	GROUP INSURANCE - HEALTH (see Note 10)	33,810	33,810	30,052	3,758	88.88%
11830	51810	GROUP INSURANCE - LIFE & DIS	2,070	2,070	1,528	542	73.80%
11830	51820	GROUP INSURANCE - DENTAL	2,170	2,170	1,968	202	90.71%
11830	51830	MEDICARE	3,170	3,170	1,882	1,288	59.36%
11830	52350	EXPLOYEE HEALTH VOL. EXP.	350	350	-	350	0.00%
11830	52860	CONTRACTED SERVICES (see Note 26)	45,000	45,000	46,215	-1,215	102.70%
11830	52870	SITE MONITORING	5,390	5,390	906	4,484	16.81%
11830	52880	TIRE REMOVAL	3,300	3,300	2,323	977	70.39%
11830	52890	SCRAP METAL	630	630	700	-70	111.11%
11830	52920	WASTE REMOVAL	395,220	395,220	260,197	135,023	65.84%
11830	52925	DEMOLITION REMOVAL	89,520	89,520	59,634	29,886	66.62%
11830	53105	EXPENDABLE SUPPLIES	2,250	2,250	905	1,345	40.23%
11830	53140	PROPERTY MAINTENANCE	1,350	1,350	134	1,216	9.89%
11830	53180	TRAINING	1,100	1,100	50	1,050	4.55%
11830	53190	CLOTHING ALLOWANCE	2,000	2,000	800	1,200	40.00%
11830	53195	MILEAGE	100	100	-	100	0.00%
11830	54100	VEHICLE EQUIPMENT (see Note 3)	23,515	23,515	21,734	1,781	92.42%
11830	54180	VEHICLE FUEL	12,880	12,880	11,984	896	93.04%
11830	54200	VEHICLE MAINTENANCE	42,000	42,000	34,521	7,479	82.19%
11830	54210	EQUIPMENT MAINTENANCE (see Note 18)	3,250	3,250	6,471	-3,221	199.11%
11830	55230	DUES AND MEETINGS (see Note 1)	9,540	9,540	8,788	752	92.12%
11830	55350	RECRUITMENT EXPENSES	0	0	1,312	-1,312	N/A
11830	55520	SITE IMPROVEMENTS	1,000	1,000	-	1,000	0.00%
11830	59100	TELEPHONE	2,040	2,040	1,616	424	79.20%
11830	59200	ELECTRICITY (see Note 22)	6,460	6,460	5,617	843	86.96%
11830	59300	HEAT	1,790	1,790	1,177	613	65.75%
			936,765	936,765	652,022	284,743	69.60%

11940 HEALTH AND HUMAN SERVIC

11940	51100	REGULAR SALARIES	11,420	11,420	10,140	1,280	88.79%
11940	51740	SOCIAL SECURITY	710	710	624	86	87.95%
11940	51830	MEDICARE	170	170	146	24	85.86%
11940	52520	CENTER FOR LIFE MANAGE. (see Note 4)	4,400	4,400	4,400	0	100.00%
11940	52540	COMMUNITY CAREGIVERS (see Note 4)	3,500	3,500	3,500	0	100.00%
11940	52545	AIDS RESPONSE/SEACOAST (see Note 4)	525	525	525	0	100.00%
11940	52546	A SAFE PLACE (see Note 4)	2,000	2,000	2,000	0	100.00%
11940	52547	RAPE AND ASSAULT SERVICES (see Note 4)	1,000	1,000	1,000	0	100.00%
11940	52549	COMMUNITY HEALTH SERVICES (see Note 4)	2,500	2,500	2,500	0	100.00%
11940	52550	BIG BROTHERS / BIG SISTERS (see Note 4)	500	500	500	0	100.00%
11940	52551	CHILD AND FAMILY SERVICES (see Note 4)	1,000	1,000	1,000	0	100.00%
11940	52554	TOWN VAN OPERATION	1,000	1,000	-	1,000	0.00%
11940	52555	SUZDAL SISTER CITY (see Note 4)	500	500	500	0	100.00%
11940	52560	MEALS ON WHEELS (see Note 4)	3,700	3,700	3,700	0	100.00%
11940	52565	WINDHAM'S HELPING HANDS (see Note 4)	8,500	8,500	8,500	0	100.00%
11940	52930	WATER TESTING	2,500	2,500	429	2,071	17.16%
11940	55230	DUES AND MEETINGS	150	150	-	150	0.00%
11940	55600	MISCELLANEOUS EXPENSES	2,615	2,615	2,250	365	86.04%
			46,690	46,690	41,714	4,976	89.34%

12350 GENERAL ASSISTANCE

12350	52530	COMMUNITY ACTION PROGRAM (see Note 4)	6,540	6,540	6,540	0	100.00%
12350	53600	WELFARE ASSISTANCE (see Note 19)	32,500	32,500	31,452	1,048	96.77%
12350	53620	HARDSHIP ABATEMENTS	1,000	1,000	-	1,000	0.00%
12350	55600	MISCELLANEOUS EXPENSES	500	500	40	460	8.00%
			40,540	40,540	38,032	2,508	93.81%

12660 LIBRARY

12660	51100	REGULAR SALARIES	703,780	703,780	499,370	204,410	70.96%
12660	51700	RETIREMENT - MUNICIPAL	57,940	57,940	42,237	15,703	72.90%
12660	51730	SUPPLEMENTAL RETIREMENT	28,240	28,240	20,257	7,983	71.73%
12660	51740	SOCIAL SECURITY	11,910	11,910	7,949	3,961	66.75%
12660	51800	GROUP INSURANCE - HEALTH (see Note 10)	110,390	110,390	81,094	29,296	73.46%
12660	51810	GROUP INSURANCE - LIFE & DIS	8,650	8,650	6,450	2,200	74.56%
12660	51820	GROUP INSURANCE - DENTAL	7,950	7,950	5,963	1,987	75.00%
12660	51830	MEDICARE	10,200	10,200	7,128	3,072	69.88%
12660	53100	OFFICE SUPPLIES	4,200	4,200	3,006	1,194	71.57%
12660	53120	COMPUTER SUPPLIES (see Note 20)	5,500	5,500	7,387	-1,887	134.32%
12660	53140	PROPERTY MAINTENANCE	15,000	15,000	12,334	2,666	82.23%
12660	53195	MILEAGE	1,500	1,500	935	565	62.32%

12660	54110	OFFICE EQUIPMENT	2,500	2,500	-	2,500	0.00%
12660	54210	EQUIPMENT MAINTANENCE	3,800	3,800	692	3,108	18.20%
12660	54310	BOOKS AND MAGAZINES	58,000	58,000	35,539	22,461	61.27%
12660	54320	OTHER LIBRARY MATERIALS	29,000	29,000	13,962	15,038	48.15%
12660	54330	LIBRARY COMPUTER SERVICES	18,000	18,000	10,873	7,127	60.41%
12660	54340	ELECTRONIC CATELOGING	32,500	32,500	34,259	-1,759	105.41%
12660	54350	PROGRAMS AND FILMS (see Note 5)	10,000	10,000	9,074	926	90.74%
12660	55100	PETTY CASH DISPURSE.	1,000	1,000	850	150	85.00%
12660	55230	DUES AND MEETINGS	2,000	2,000	1,500	500	75.00%
12660	55240	PROFESSIONAL DEVELOPMENT	1,500	1,500	590	910	39.33%
12660	59100	TELEPHONE (see Note 5)	2,500	2,500	2,294	206	91.75%
12660	59200	ELECTRICITY (see Note 22)	18,680	18,680	16,047	2,633	85.90%
12660	59300	HEAT	6,270	6,270	3,381	2,889	53.93%
			1,151,010	1,151,010	823,171	327,839	71.52%

12661 RECREATION

12661	51100	REGULAR SALARIES (see Note 27)	96,960	96,960	81,255	15,705	83.80%
12661	51700	RETIREMENT - MUNICIPAL	6,780	6,780	5,318	1,462	78.43%
12661	51730	SUPPLEMENTAL RETIREMENT	2,980	2,980	2,337	643	78.41%
12661	51740	SOCIAL SECURITY	2,320	2,320	2,250	70	96.97%
12661	51800	GROUP INSURANCE - HEALTH (see Note 10)	9,140	9,140	8,122	1,018	88.86%
12661	51810	GROUP INSURANCE - LIFE & DIS	1,020	1,020	789	231	77.31%
12661	51820	GROUP INSURANCE - DENTAL	1,670	1,670	1,254	416	75.07%
12661	51830	MEDICARE	1,410	1,410	1,171	239	83.08%
12661	52960	CHEMICAL TOILETS (see Note 6)	5,840	5,840	5,233	607	89.61%
12661	53100	OFFICE SUPPLIES	500	500	112	388	22.39%
12661	53195	MILEAGE	700	700	413	287	59.00%
12661	53800	RECREATION SPORTSFIELDS	54,700	81,025	32,601	48,424	40.24%
12661	53810	RECREATIONAL ACTIVITIES (see Note 21)	18,480	18,480	15,927	2,553	86.19%
12661	53830	SENIOR REC. ACTIVITIES	12,000	12,000	1,201	10,799	10.01%
12661	54210	EQUIPMENT MAINTANENCE	6,200	6,200	3,055	3,145	49.27%
12661	55350	RECRUITMENT EXPENSES	480	480	332	148	69.07%
12661	55500	COMMITTEE EXPENSES	200	200	1,637	-1,437	818.56%
12661	55675	EMPLOYEE HEALTH	100	100	-	100	0.00%
12661	59100	TELEPHONE	2,200	2,200	1,345	855	61.14%
12661	59200	ELECTRICITY (see Note 22)	10,330	10,330	7,038	3,292	68.13%
			234,010	260,335	171,389	88,946	65.83%
							N/A

12662 HISTORIC COMMISSION

12662	52862	CONTRACTED SERVICES	5,600	5,600	3,300	2,300	58.93%
12662	55600	MISCELLANEOUS EXPENSES	3,400	3,400	561	2,839	16.49%
			9,000	9,000	3,861	5,139	42.90%

12663 CONSERVATION COMMISSION

12663	51100	REGULAR SALARIES	4,370	4,370	290	4,080	6.64%
12663	51740	SOCIAL SECURITY	270	270	18	252	6.66%
12663	51830	MEDICARE	60	60	4	56	7.02%
12663	55230	DUES AND MEETINGS	650	650	-	650	0.00%
12663	55600	MISCELLANEOUS EXPENSES	1,000	1,000	-	1,000	0.00%
			6,350	6,350	312	6,038	4.92%

12664 SENIOR CENTER

12664	53140	PROPERTY MAINTANENCE	500	500	-	500	0.00%
12664	59100	TELEPHONE	560	560	752	-192	134.32%
12664	59200	ELECTRICITY (see Note 22)	2,240	2,240	1,664	576	74.27%
12664	59300	HEAT	2,320	2,320	1,816	504	78.28%
			5,620	5,620	4,232	1,388	75.30%

12665 CABLE TELEVISION

12665	51100	REGULAR SALARIES	59,580	59,580	47,434	12,146	79.61%
12665	51350	OVERTIME SALARIES	4,300	4,300	4,531	-231	105.37%
12665	51700	RETIREMENT - MUNICIPAL	7,270	7,270	5,473	1,797	75.28%
12665	51740	SOCIAL SECURITY	0	0	240	-240	N/A
12665	51800	GROUP INSURANCE - HEALTH (see Note 10)	24,670	24,670	16,244	8,426	65.85%
12665	51810	GROUP INSURANCE - LIFE & DIS	1,020	1,020	764	256	74.87%
12665	51820	GROUP INSURANCE - DENTAL	1,670	1,670	715	955	42.80%
12665	51830	MEDICARE	930	930	689	241	74.11%
12665	52863	CONTRACTED SUPPORT	300	300	-	300	0.00%
12665	53100	OFFICE SUPPLIES	450	450	46	404	10.22%
12665	53125	SERVICE AGREEMENTS / TRAINING (see Note 7)	5,200	5,200	5,200	0	100.00%

12665	53140	PROPERTY MAINTENANCE	500	500	95	406	18.90%
12665	54160	EQUIPMENT	9,000	9,000	1,931	7,069	21.46%
12665	55230	DUES AND MEETINGS	1,030	1,030	250	780	24.27%
12665	55350	RECRUITMENT EXPENSES	0	0	82	-82	N/A
12665	55600	MISCELLANEOUS EXPENSES	1,000	1,000	253	747	25.26%
12665	59100	TELEPHONE	2,160	2,160	1,373	787	63.58%
			119,080	119,080	85,319	33,761	71.65%

12970 DEBT SERVICE

12970	57150	LONG TERM NOTES INTEREST (see Note 1)	182,301	182,301	182,301	0	100.00%
12970	57200	TAX ANTICIP. NOTES - INT.	500	500	-	500	0.00%
			182,801	182,801	182,301	500	99.73%

13071 CAPITAL OUTLAY

13071	47353	CASTLE HILL ROAD BRIDGE	480,000	480,000	56,800	423,200	11.83%
13071	58120	ROAD IMPROVEMENTS	300,000	300,000	-	300,000	0.00%
13071	58344	TOWN FOREST IMPROVEMENT	0	6,000	-	6,000	0.00%
13071	58346	PROPERTY TRUST (see Note 28)	50,000	50,000	73,065	-23,065	146.13%
13071	58351	EARNTIME TRUST	30,000	30,000	30,000	0	100.00%
13071	58361	FACILITIES IMPROVEMENT TRUST	0	0	-	0	N/A
13071	58387	GREENWAY TRAIL	30,000	30,000	-	30,000	0.00%
13071	58444	GRIFFIN PARK PASSIVE AREA	0	0	-	0	N/A
13071	58445	TOWN VAULT PROJECT	0	22,969	15,359	7,610	66.87%
13071	58446	TOWN PHONE SYSTEM REPLACEMENT	0	3,167	2,725	442	86.03%
13071	58447	LIBRARY CARPET FLOORS REPAINTING	0	21,255	-	21,255	0.00%
13071	58448	DISPATCH COMMAND CENTER	0	280,000	-	280,000	0.00%
13071	58449	275th ANNIVERSARY CELEBRATION	0	719	719	0	100.00%
13071	58450	MARSTON FINN DAM	0	300,000	-	300,000	0.00%
13071	58451	FIRE TRUCK QUINT 2017	0	15,715	14,578	1,137	92.76%
13071	58452	FIRE DEPT RADIOS	180,000	180,000	109,810	70,190	61.01%
13071	58453	TOWN BEAUTIFICATION	25,000	25,000	-	25,000	0.00%
13071	58454	LIBRARY ROOF	70,000	70,000	62,300	7,700	89.00%
13071	58455	WATER STUDY	40,000	40,000	11,340	28,660	28.35%
13071	58456	GREENWAY TRAIL ROW CONVEYANCE	1,500	1,500	-	1,500	0.00%
13071	58457	FACILITIES IMPROVEMENT FUND USE (see Note 28)	100,000	100,000	-	100,000	0.00%
13071	58458	CONSERVATION LAND PURCHASE	2,000,000	2,000,000	-	2,000,000	0.00%
			3,306,500	3,956,325	376,695	3,579,630	9.52%

13668 RETIREMENT

13668	50500	GROUP 1 SERVICE CHARGE	4,000	4,000	900	3,100	22.50%
			4,000	4,000	900	3,100	22.50%

13669 INSURANCE

13669	52340	WORKERS COMPENSATION (see Note 8)	221,940	221,940	207,148	14,792	93.34%
13669	52347	GROUP INSURANCE - HEALTH	0	0	13,078	-13,078	N/A
13669	52351	UNEMPLOYMENT COMPENSATION (see Note 8)	1,980	1,980	1,976	4	99.80%
13669	52355	MISCELLANEOUS	2,000	2,000	2,000	0	100.00%
13669	52356	N.H. LIABILITY TRUST	126,860	126,860	126,863	-3	100.00%
			352,780	352,780	351,065	1,715	99.51%

13670 ABATEMENTS

13670	55600	MISCELLANEOUS EXPENSES	0	0	6,527	0	N/A
			0	0	6,527	0	N/A

13671 DONATIONS/GIFTS

13671	55600	MISCELLANEOUS EXPENSES	0	0	5,371	0	N/A
			0	0	5,371	0	N/A

13674 GRANTS - OTHER

13674	58386	RAIL TRAIL GRANT	0	6,392	-	6,392	0.00%
13674	58387	GREENWAY TRAIL GRANT	0	0	-	0	N/A
13674	58388	STATE OF NH GRANT	0	0	-	0	N/A
13674	58389	HWY TRUCK GRANT 5	0	180,000	-	180,000	0.00%
			0	186,392	0	186,392	0.00%

13675 REFUNDS/REIMBURSEMENTS

13675	55600	MISCELLANEOUS EXPENSES	0	0	3,749	-3,749	N/A
			0	0	3,749	-3,749	N/A

GRAND TOTAL (including carryovers) 17,394,016 18,408,558 10,228,103 8,192,354 55.56%