



FACT SHEET

Kinder Morgan is the largest midstream and the third largest energy company (based on combined enterprise value) in North America. We own an interest in or operate approximately 80,000 miles of pipelines and 180 terminals. Our strategy is to expand, build and acquire primarily fee-based energy infrastructure in growing markets. These assets typically generate substantial stable cash flow and have minimal exposure to commodity price volatility.

Kinder Morgan is a market leader in its businesses. For example, we are the:

- Largest natural gas transporter and storage operator in the U.S. with almost 70,000 miles of pipelines. Our **Natural Gas Pipelines** are connected to every important natural gas resource play, including Eagle Ford, Marcellus, Fayetteville, Barnett, Utica, Unita, Haynesville, Mississippi Lime and Woodford, that will play a significant role in meeting the nation's long-term natural gas supply.
- Largest independent transporter of petroleum products in the U.S., transporting about 1.9 million barrels of product per day. Our **Products Pipelines** segment serves six western states, including California, and the southeastern U.S.
- Largest transporter of carbon dioxide (CO₂) in the U.S., transporting about 1.3 billion cubic feet per day. Our **CO₂** business segment operates CO₂ source fields, CO₂ transportation pipelines and oil fields. Most of the CO₂ is used in enhanced oil recovery projects in the Permian Basin of West Texas.
- Largest independent **Terminal** operator in the U.S. Our liquids terminals store refined petroleum products, chemicals, ethanol and more, and have a capacity of 112 million barrels. Our dry bulk terminals store and handle such materials as coal, petroleum coke and steel and we handle over 100 million tons per year.
- Only oilsands pipeline serving the West Coast in Canada. **Kinder Morgan Canada's** Trans Mountain pipeline system transports crude from Alberta to British Columbia and Washington state.

The Kinder Morgan family of companies has four publicly traded entities on the New York Stock Exchange – Kinder Morgan, Inc. (NYSE: KMI), Kinder Morgan Energy Partners, L.P. (NYSE: KMP), which is one of the largest publicly traded pipeline limited partnerships in America, Kinder Morgan Management, LLC (NYSE: KMR) and El Paso Pipeline Partners (NYSE: EPB). Combined, Kinder Morgan has an enterprise value of approximately \$110 billion.

Additional Highlights

- Chairman and CEO Richard D. Kinder, a recipient of Morningstar's CEO of the Year award, receives a salary of \$1 a year, no bonuses, no stock options and no restricted stock. He owns approximately 24 percent of KMI. We like to say that Kinder Morgan is a company run by shareholders for shareholders.
- KMP is one of the largest publicly traded master limited partnerships in America and has invested over \$30 billion in expansions, new build projects, joint ventures and acquisitions since 1997 to grow the company. During that time, KMP has delivered an average annual return of 24 percent to its unitholders.
- KMI owns the general partner and limited partner interests in KMP and EPB. KMR is a limited liability company and its only significant assets are the partnership units it owns in KMP. EPB owns natural gas pipelines and liquefied natural gas terminals.
- Kinder Morgan is one of the only companies to publish both its annual budget and environmental and safety performance on its web site.
- Kinder Morgan does not have a Political Action Committee (PAC) or make any political contributions.
- Kinder Morgan is headquartered in Houston, Texas, and has approximately 11,500 employees. For more information, visit www.kindermorgan.com.



- NATURAL GAS PIPELINES
- NATURAL GAS STORAGE
- ◆ NATURAL GAS PROCESSING
- ◆ NATURAL GAS TREATERS
- LNG TERMINALS
- ▲ NGL PIPELINES TERMINALS
- TERMINALS
- PRODUCTS PIPELINES
- PRODUCTS PIPELINES TERMINALS
- TRANSMIX FACILITIES
- PETROLEUM PIPELINES
- PETROLEUM PIPELINES TERMINALS
- CO2 PIPELINES
- CO2 SOURCE FIELDS
- ▲ CO2 OIL FIELDS
- ★ KM HEADQUARTERS

KINDER MORGAN
Kinder Morgan System Map



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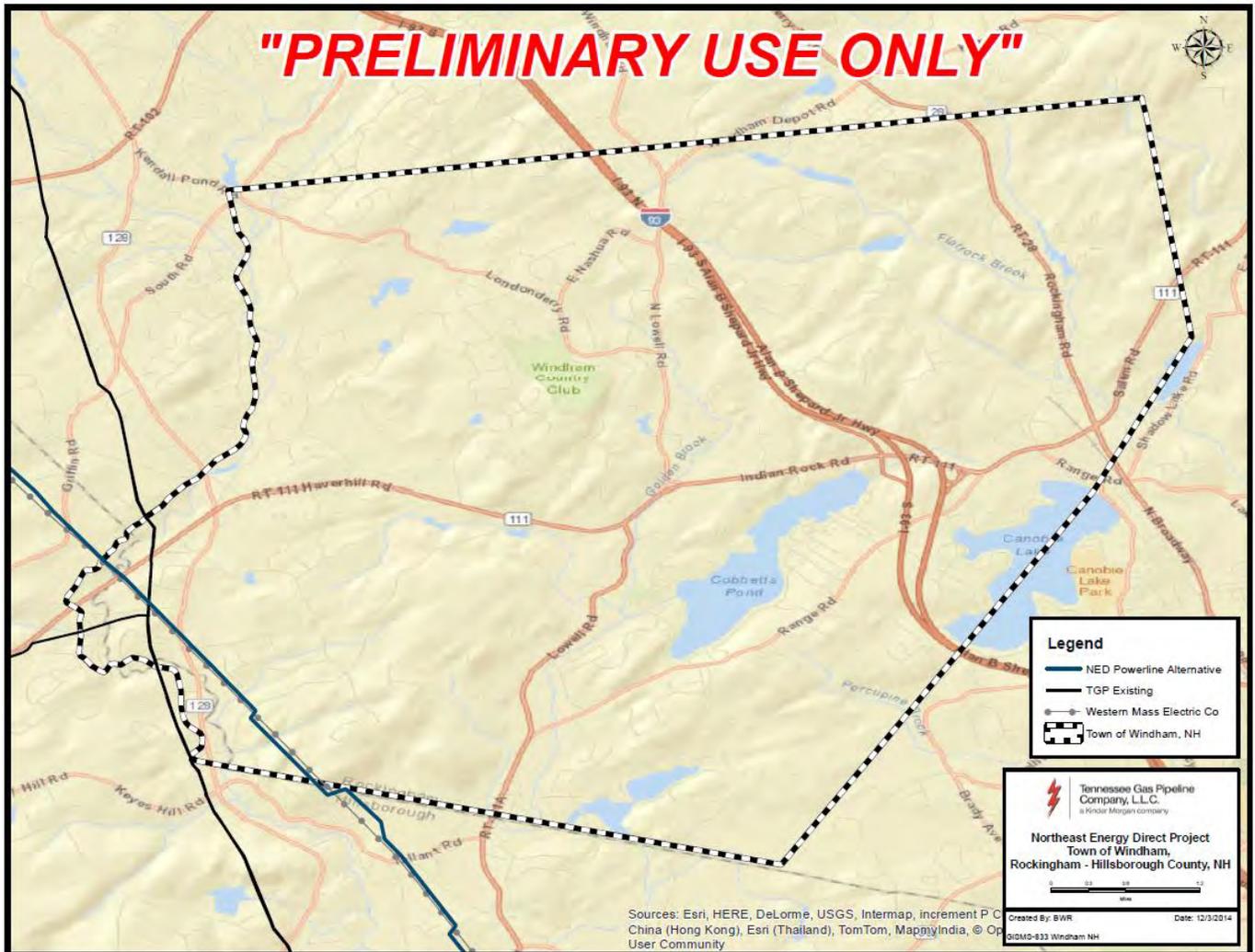


Tennessee Gas Pipeline
Company, L.L.C.
a Kinder Morgan company

Northeast Energy Direct Project Overview: Windham, NH

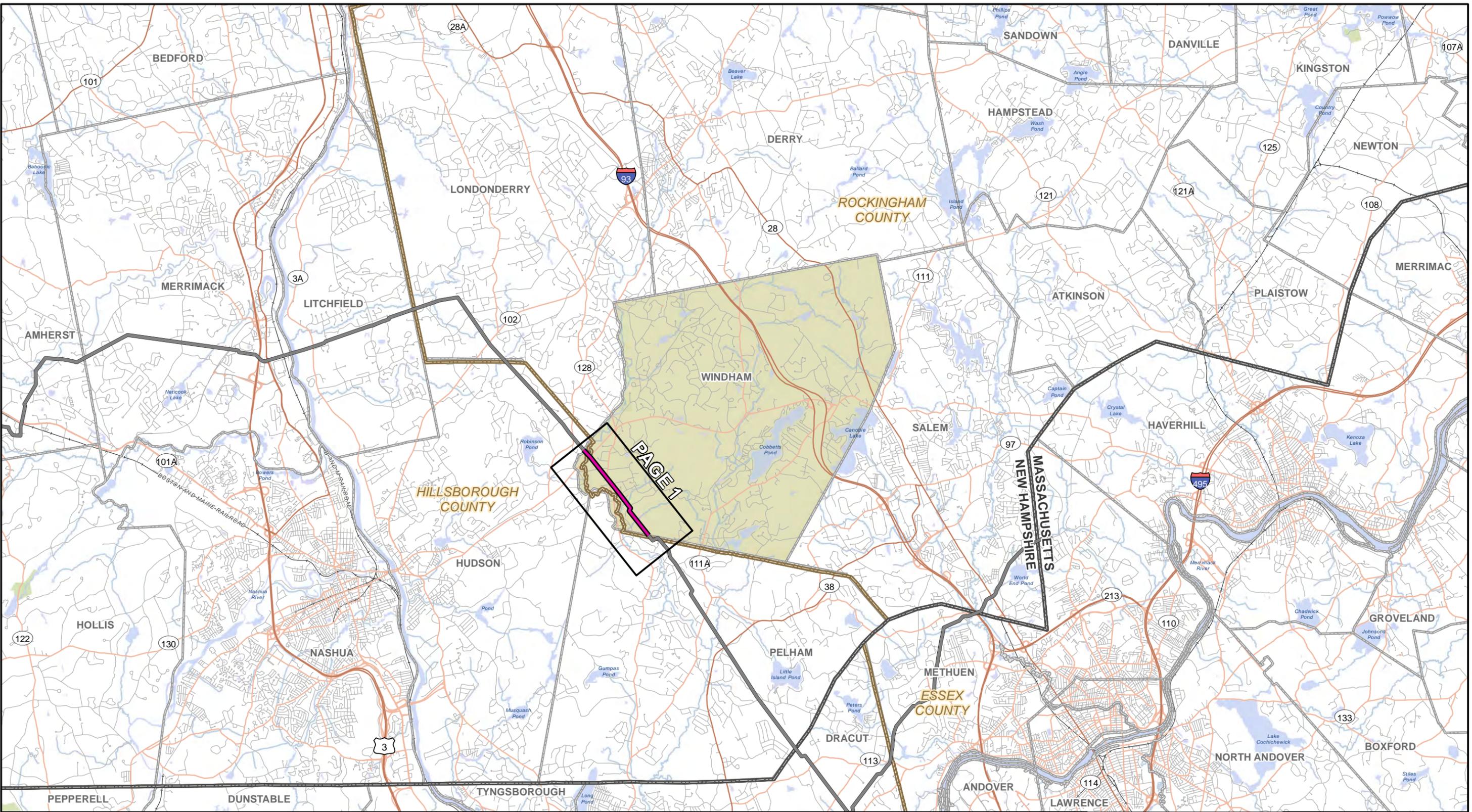
Proposed NED New Hampshire Powerline Alternative Route in Windham:

- Proposed mileage: 2.23 miles (approximate)
- Impacted landowners: 46 (approximate)
- Estimated annual property tax payments to town: \$268,664



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NED EAST PIPELINE CO-LOCATION	RAILROAD	MUNICIPAL BOUNDARY
NED EAST PIPELINE CENTERLINE OUTSIDE TOWN LIMITS	PAGE INDEX	COUNTY BOUNDARY
HIGHWAY	WATER	STATE BOUNDARY
MAJOR ROAD	PARK / FOREST BOUNDARY	
LOCAL ROAD		

TENNESSEE GAS PIPELINE COMPANY, L.L.C.
NORTHEAST ENERGY DIRECT PROJECT

WINDHAM, NEW HAMPSHIRE
ROCKINGHAM COUNTY

0 5,000 10,000 20,000 FEET

N
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ABSOLUTE SCALE:
1:120,000

REFERENCE SCALE:
1 IN = 10,000 FEET

Tennessee Gas Pipeline Company, L.L.C.
a Kinder Morgan company

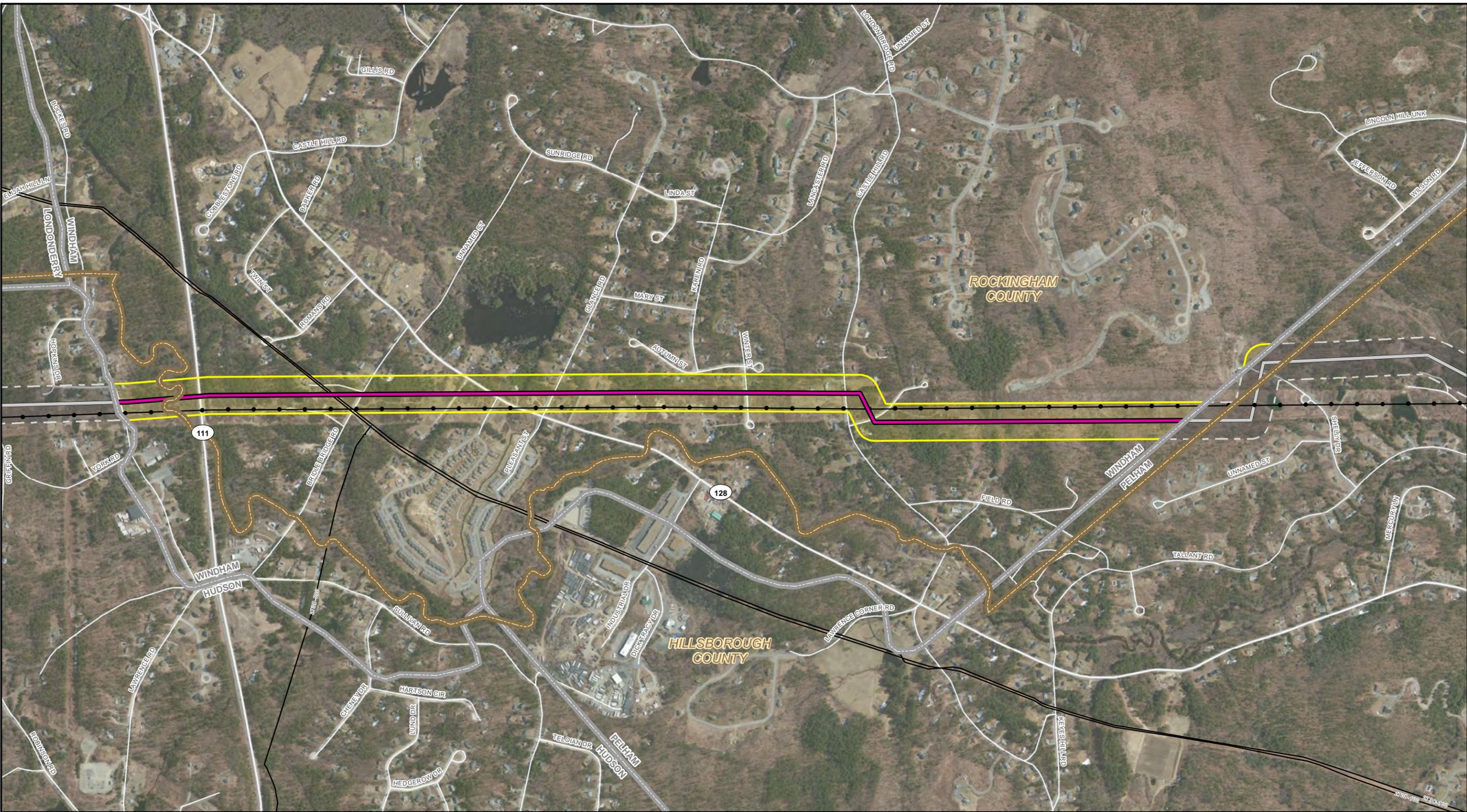
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DRAWN BY:	HMM 11/17/2014
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NED EAST POWERLINE CO-LOCATION	STUDY CORRIDOR (400FT)
NED EAST POWERLINE CO-LOCATION OUTSIDE TOWN LIMITS	STUDY CORRIDOR - OUTSIDE TOWN LIMITS (400FT)
EXISTING TGP PIPELINE	MUNICIPAL BOUNDARY
CENTER EXISTING POWERLINE	COUNTY BOUNDARY
ROAD CENTERLINE	

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TENNESSEE GAS PIPELINE COMPANY, L.L.C.
NORTHEAST ENERGY DIRECT PROJECT

WINDHAM, NEW HAMPSHIRE
ROCKINGHAM COUNTY

FEET

ABSOLUTE SCALE:
1:12,000

REFERENCE SCALE:
1 IN = 1,000 FEET

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New Hampshire



Legend

-  Powerline Alternative
-  NH Towns

